



50
YEARS

Empowered lives. Resilient nations.

AFRICA'S EMERGENCE IN THE CONTEXT OF THE SDG

Beijing, China

9 – 11 October 2017

Ayodele Odusola

*Chief Economist and Head of Strategy
UNDP Regional Bureau for Africa, New York*



THE ECONOMISTS CAPTIONS (2000-13) EXPLAIN THE TURNING POINTS OF AFRICA'S EMERGENCE



A Hopeless Nation
May 2000



A Hopeful Continent
Dec 2010



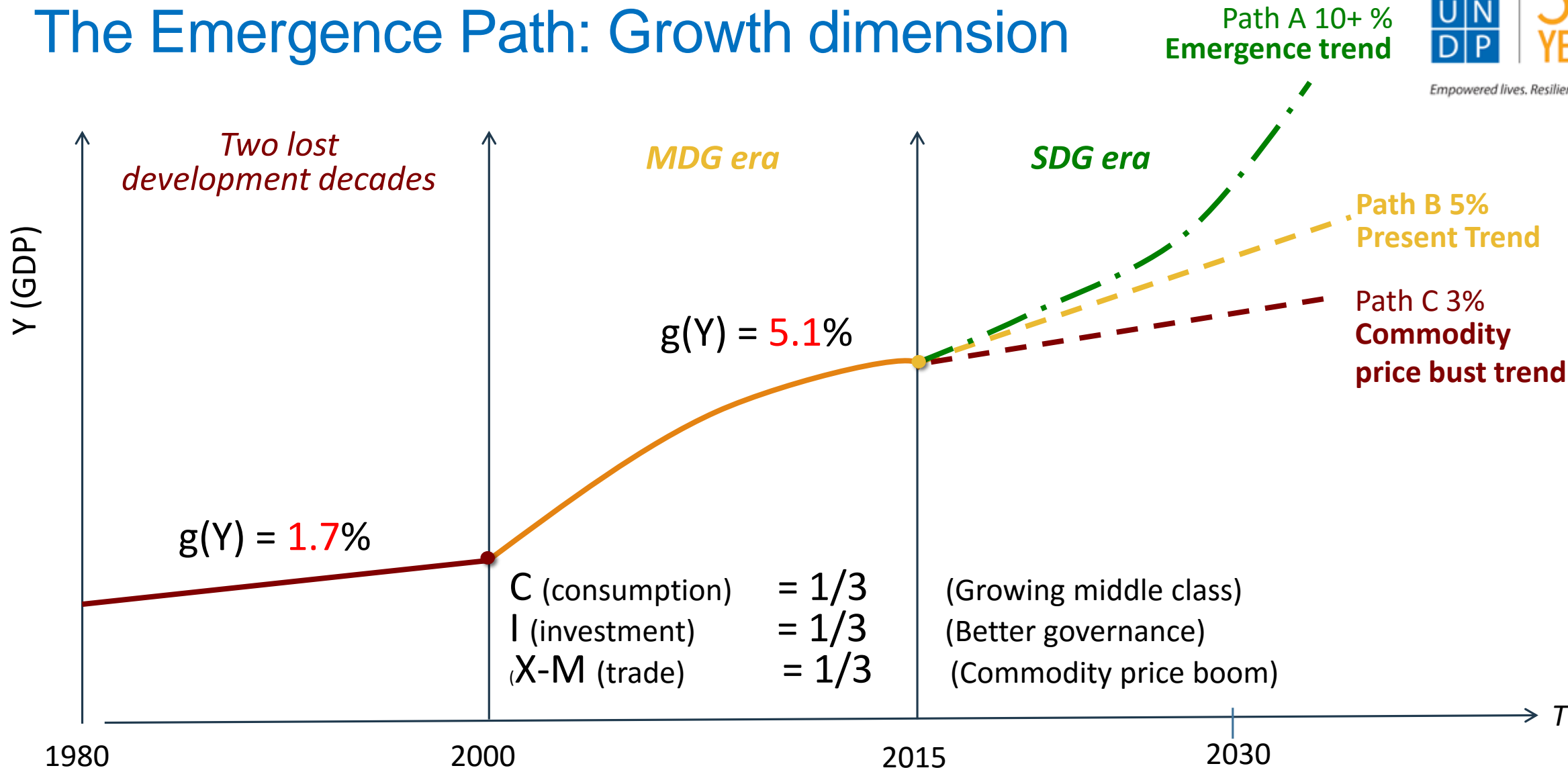
Africa Rising: Nov 2013



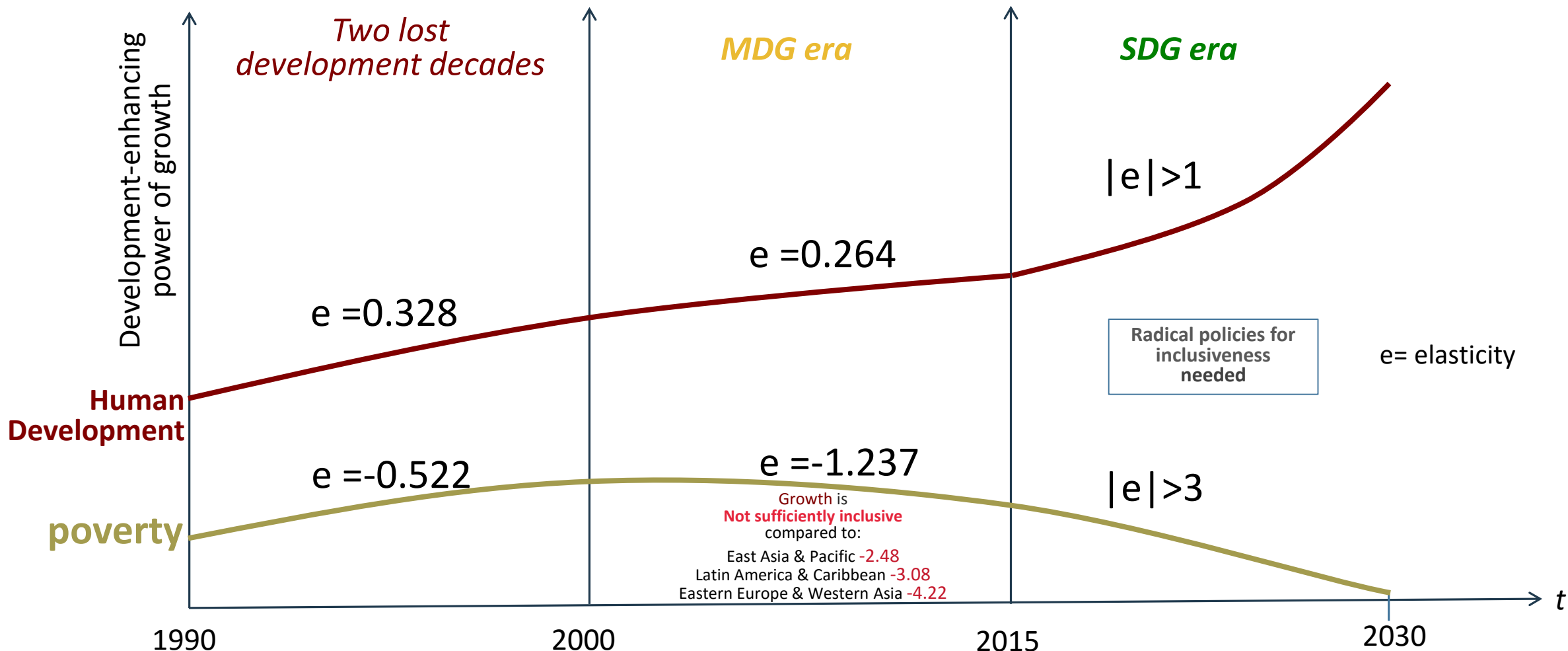


Empowered lives. Resilient nations.

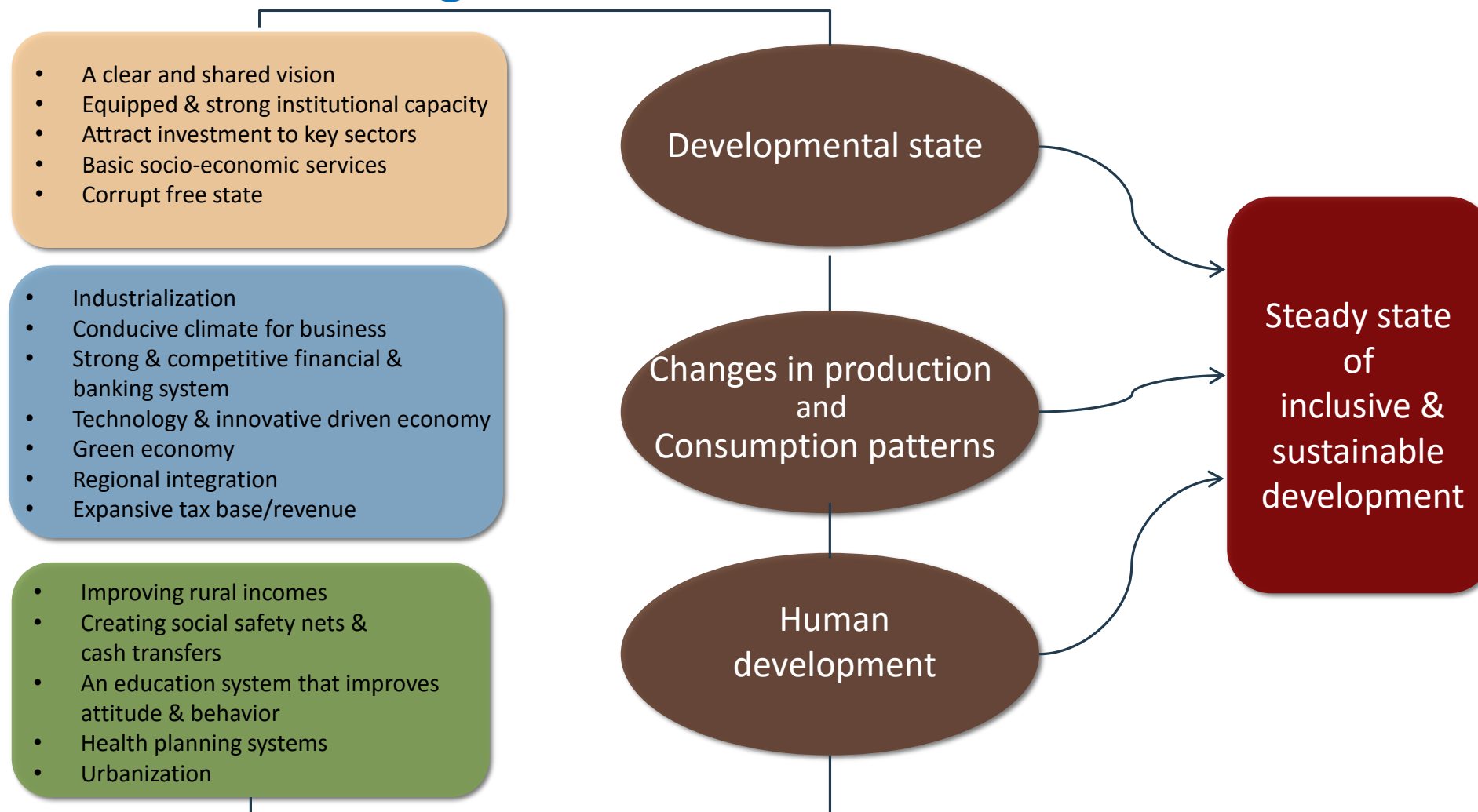
The Emergence Path: Growth dimension



The Emergence Path: HD and poverty reduction dimensions

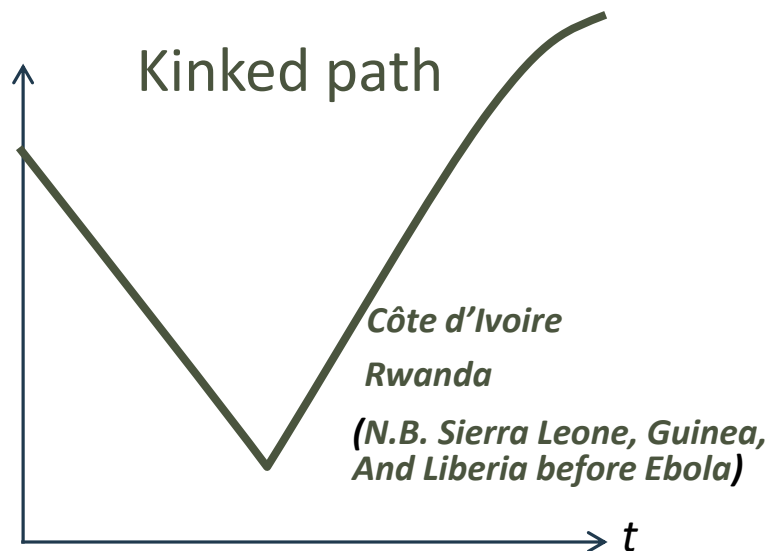


The UNDP Emergence Model

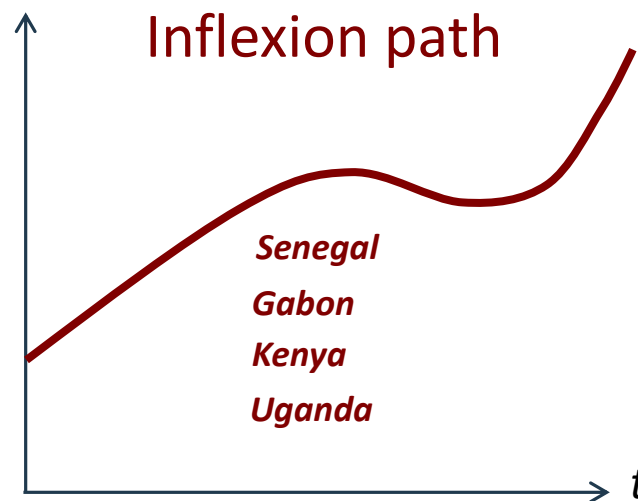


Examples of Emergence Paths in Africa

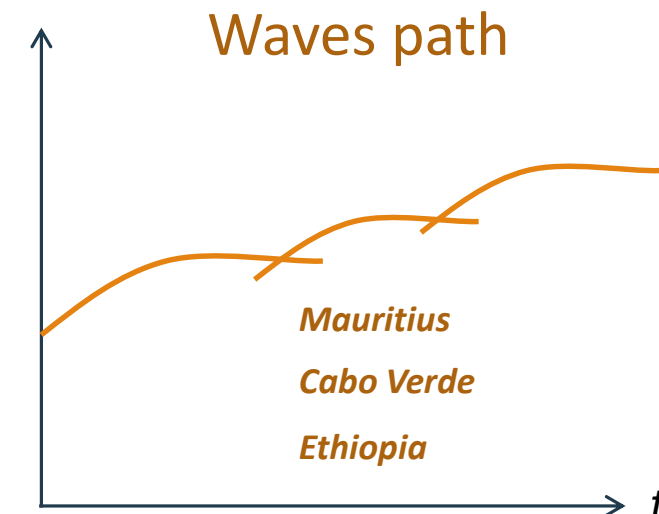
Lessons learned



- i. Re-activation of under-utilized excess capacities
- ii. Substantial improvement in productivity
- iii. Strengthened resilience



- i.v. Sustained and deepened reforms until tipping point for inflexion is reached



- v. Activation of new engines and strategies of growth every cycle of 10 to 15 years
- vi. Continuous improvement of competitiveness

vii. Leadership foresight and traction

Strategies and Policies of Emergence

D1. Governance, institutional policies, and the political economy of emergence

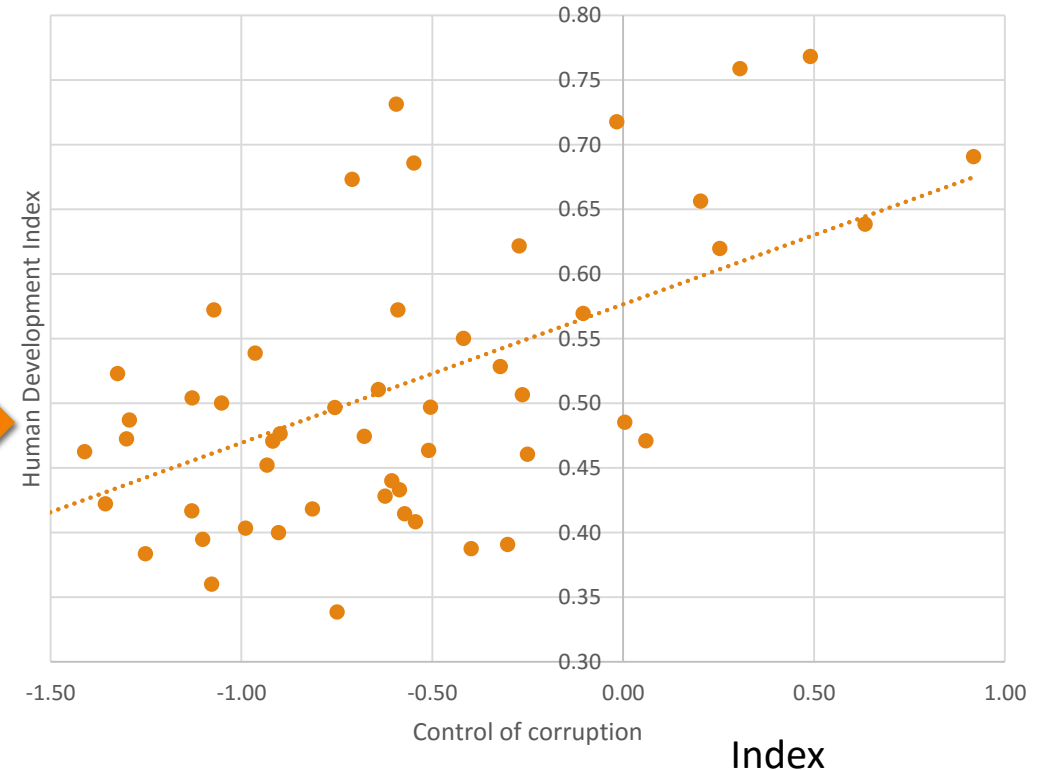
1

Strong correlation between good governance & supportive social norms; and between growth and human development

Most countries with strong control on corruption have high Human Development Index



Correlation between control of corruption and human development index



Strategies and Policies of Emergence

D1. Governance, institutional policies, and the political economy of emergence

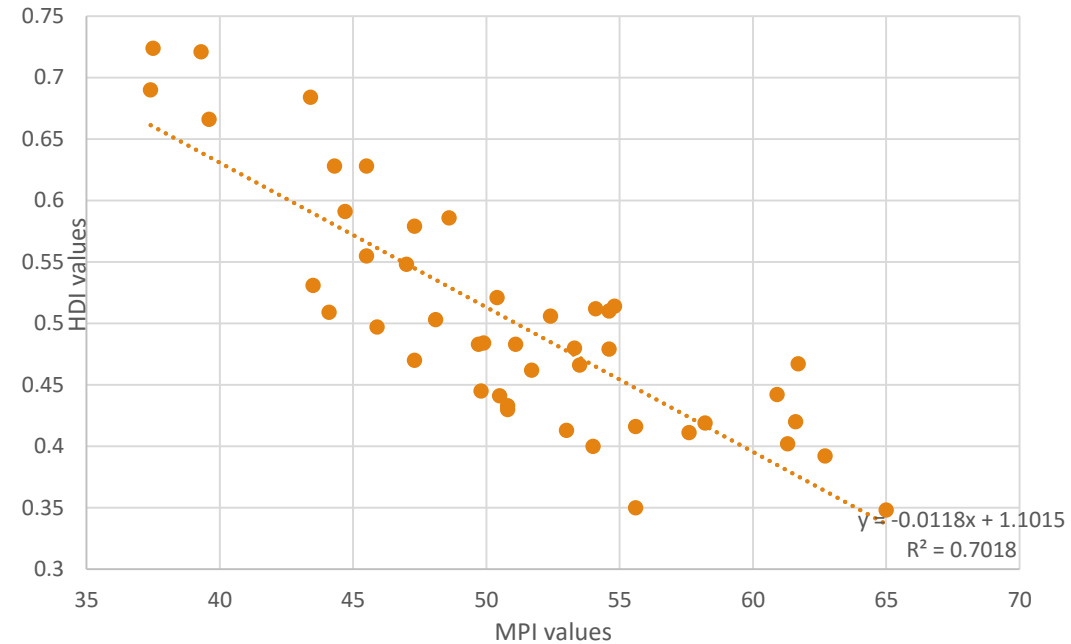
2

High correlation between MPI and:
(i) human development
(ii) intensity of conflicts

Most countries with high MPI have:
(i) Low HDI
(ii) high prevalence of conflicts



Correlation between HDI and MPI



Strategies and Policies of Emergence

D.1 Governance, institutional policies, and the political economy of emergence (cont'd)

3

Setting up of strong institutional coordination and monitoring of emergence

- **President's Office in Senegal;**
- **National Steering Committee in Rwanda ;**
- **National Planning Commission in Ethiopia, Tanzania;**
- **Vision Delivery Board in Kenya**
- **Operation Phakisa in South Africa (Malaysian experience)**
- **Big Results Now – BRN in Tanzania (Malaysian experience)**

4

Setting up of specialized institutions to implement emergence

- **Industrial Parks Development Corporation – and Metal and Engineering Corporation in Ethiopia**
- **Investment Promotion entities in Senegal (APIX) and Cote d'Ivoire (CEPCI)**
- **Special Economic Zones and Industrial and Manufacturing Zones in Kenya**

5

Public sector reforms to reduce corruption, improve efficiency, ensure service delivery

- **Performance Contracts in Kenya and Rwanda**
- **Using private sector to run government business enterprises – Rwanda**
- **High Authority Against Corruption - Cape Verde**
- **OFNAC (Anticorruption office) - Senegal**

Strategies and Policies of Emergence

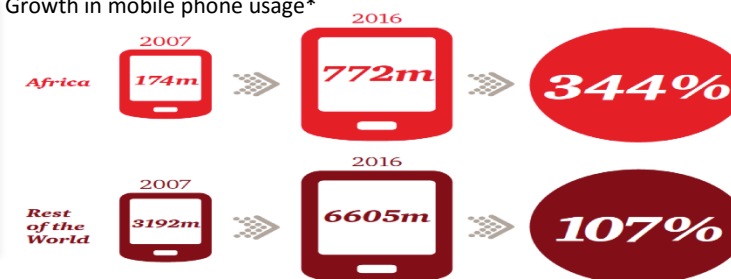
D.1 Governance, institutional policies, and the political economy of emergence (cont'd)

6

Digital transformation

- **Mobile money - Mpesa in Kenya**
- **Commodities exchange - Ethiopia**
- **Agriculture Cadastre - Cape Verde & Rwanda**

Growth in mobile phone usage*



7

Good participatory process

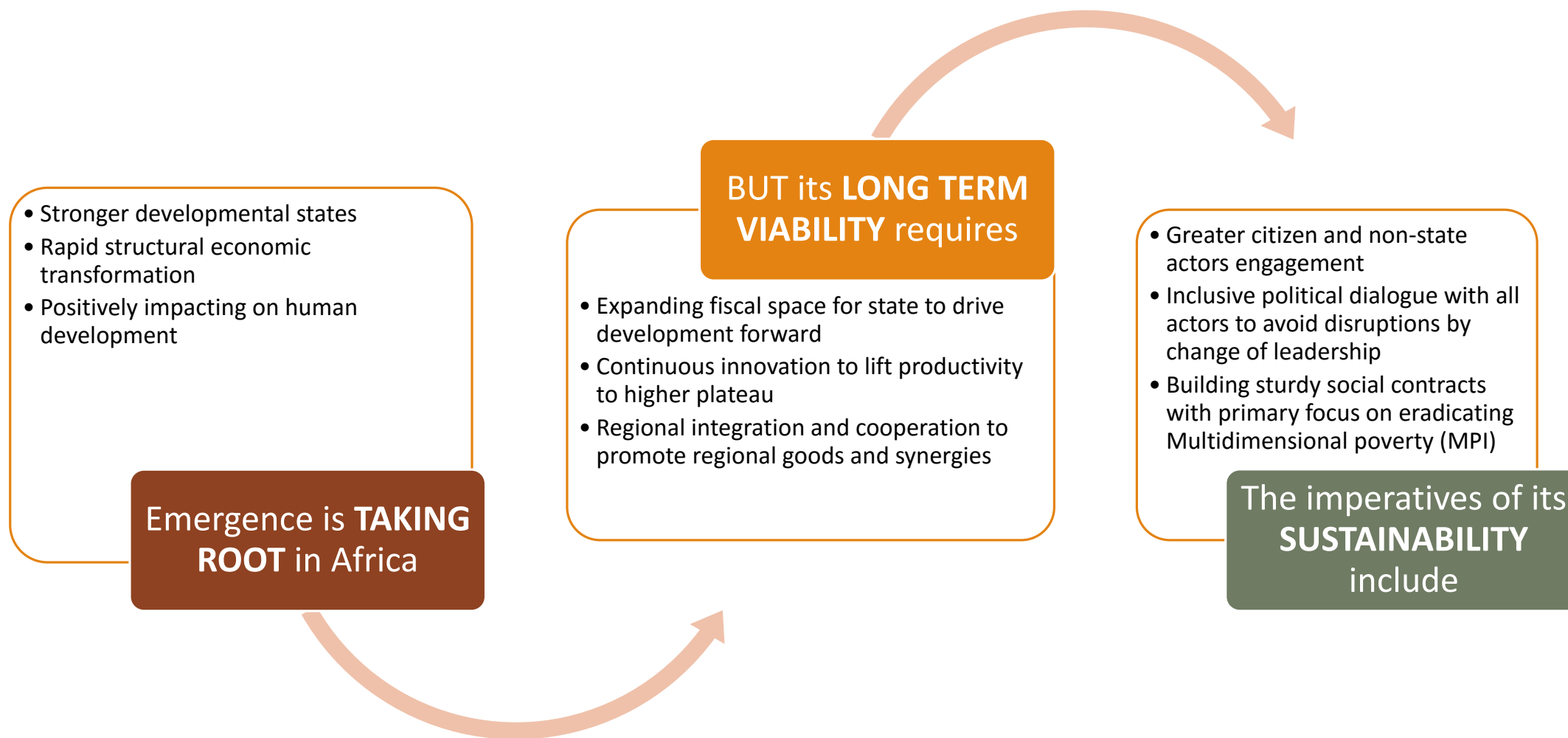
- **National Umushyikirano Council – NUC** (a forum that brings together the President of the Republic and citizens' representatives to debate issues that affect the citizenry and the nation at large) **Rwanda**
- **Citizen participation in policy formulation and budgeting in Kenya**
- **Strong decentralization and devolution policies in Kenya and Senegal**

8

The imperative of social contract

- **Ihimigo Performance Contract** (signed between the President and Local Government institutions) in **Rwanda**
- **Social Accountability Programme** (holding local leaders and service providers accountable at the community level) in **Tanzania**

Enhanced framework for emergence



UNDP's Effort to sustain the emergence process

- **ICEA I and II organized and III is scheduled for 2019 in Senegal**
- **Emergence Secretariat established in Abidjan**
- **Emergence Conference to hold biennially**
- **Partnership for South-South Exchanges on good practices on Emergence established**



50
YEARS

Empowered lives. Resilient nations.

Thank you

